# The [Re]imagined SCO



#### **Our Purpose**

Moving California forward through **fiscal oversight and transparency**. We are transforming communities, empowering families and individuals, and strengthening businesses so that **everyone thrives**.

#### **Our Values**

# T, R, U, S, T, E, D,

Transform Remedy with Constituent Intentionality Needs

Uphold Honesty and Integrity Strengthen Accountability

Team Over Self

Embrace Equity and Inclusion Deliver Excellence

#### **Our Mission**

Independently oversee and manage California's financial resources with integrity and transparency to build trust **Our Vision** 

Shaping California's future through best-in-class financial management to foster equity and economic growth

### **Our Strategic Priorities**



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## **Our Strategic Initiatives**

## **Our People (Pe)**

Pe1	Design and implement employee incentive and retention program

- Pe2 Invest in our workforce through leadership development and skills-based training
- **Pe3** Refresh career planning and performance management
- **Pe4** Refine and diversify recruiting and talent sourcing strategy

## **Our Processes (Pr)**

Pr1	Evaluate.	redesian.	document.	and automate	critical	processes	(e.g. ACFR)	)
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- Pr2 Centralize customer service operations
- Pr3 Enable efficient workflow and document management with state agencies

### **Our Technology (T)**

T1	Book of record functionality	<ul><li>migration (BFM)</li></ul>	go-live within FI\$Cal

- T2 Modernize California State Payroll System (CSPS)
- T3 Refresh SCO website
- T4 Develop and refine data strategy, architecture, and governance
- T5 Evaluate and roll out CRM software

# **Our Infrastructure (I)**

- Simplify operating model, including governance, org. structure, roles, and responsibilities
- Refine flexible work policies and invest in mobility requirements
- Launch an external branding, awareness, and communications campaign